

AMHERST COLLEGE  
BAYLOR COLLEGE OF MEDICINE  
BERRY COLLEGE  
BOWDOIN COLLEGE  
BROWN UNIVERSITY  
BRYN MAWR COLLEGE  
CALIFORNIA INSTITUTE OF TECHNOLOGY  
CLAREMONT MCKENNA COLLEGE  
COLBY COLLEGE  
COLORADO COLLEGE  
THE COOPER UNION FOR THE ADVANCEMENT OF SCIENCE AND ART  
CORNELL UNIVERSITY  
DARTMOUTH COLLEGE  
DENISON UNIVERSITY  
DEPAUW UNIVERSITY  
DUKE UNIVERSITY  
EMORY UNIVERSITY  
FRANKLIN AND MARSHALL COLLEGE  
GRINNELL COLLEGE  
HAMILTON COLLEGE  
HARVARD UNIVERSITY  
HAVERFORD COLLEGE  
ICAHN SCHOOL OF MEDICINE AT MOUNT SINAI  
JOHNS HOPKINS UNIVERSITY  
THE JUILLIARD SCHOOL  
MASSACHUSETTS INSTITUTE OF TECHNOLOGY  
MEDICAL COLLEGE OF WISCONSIN  
MIDDLEBURY COLLEGE  
NORTHWESTERN UNIVERSITY  
POMONA COLLEGE  
PRINCETON UNIVERSITY  
PRINCETON THEOLOGICAL SEMINARY  
RICE UNIVERSITY  
SMITH COLLEGE  
STANFORD UNIVERSITY  
SWARTHMORE COLLEGE  
TRINITY UNIVERSITY  
UNIVERSITY OF CHICAGO  
UNIVERSITY OF PENNSYLVANIA  
UNIVERSITY OF NOTRE DAME  
UNIVERSITY OF RICHMOND  
VANDERBILT UNIVERSITY  
VASSAR COLLEGE  
WABASH COLLEGE  
WASHINGTON AND LEE UNIVERSITY  
WASHINGTON UNIVERSITY IN ST. LOUIS  
WELLESLEY COLLEGE  
WILLIAMS COLLEGE  
YALE UNIVERSITY

March 7, 2018

The Honorable Mitch McConnell  
U.S. Senate  
Washington, DC 20510

The Honorable Charles Schumer  
U.S. Senate  
Washington, DC 20510

The Honorable Orrin Hatch  
U.S. Senate  
Washington, DC 20510

The Honorable Ron Wyden  
U.S. Senate  
Washington, DC 20510

The Honorable Paul Ryan  
U.S. House of Representatives  
Washington, DC 20515

The Honorable Nancy Pelosi  
U.S. House of Representatives  
Washington, DC 20515

The Honorable Kevin Brady  
U.S. House of Representatives  
Washington, DC 20515

The Honorable Richard Neal  
U.S. House of Representatives  
Washington, DC 20515

Dear Mr. Speaker, Leaders McConnell, Schumer, and Pelosi, Chairmen Hatch and Brady, and Ranking Members Wyden and Neal:

We write together to express our deep objections to Section 4968 of P.L. 115-97, the Tax Cuts and Jobs Act, which will impose an unprecedented and damaging tax on the charitable resources at our and other American colleges and universities. We urge Congress to repeal or amend the tax to preserve resources that support students, teaching, and research.

We serve as presidents and chancellors of diverse higher education institutions – medical schools, research universities, women’s colleges, liberal arts and performing arts colleges, among others – which represent a range of academic fields and research interests. Nonetheless, we share a dedication to excellence in education and developing talent, as well as a commitment to affordability for students from all backgrounds, and a responsibility to serve our communities and the country.

The net investment income tax will impede our efforts to help students, improve education, expand the boundaries of knowledge, advance technological innovation, and enhance health and well-being. Each year we spend funds from our endowments to support this critical work. Endowments are not kept in reserve to be drawn on only occasionally or on a rainy day. In fact, across our institutions, endowments support a significant and growing portion of our operations; for many, endowments provide almost half of annual revenues.

Students are the leading beneficiary of these resources with each of us committed to significant efforts to enhance affordability. Yet this tax will not address the cost of college or student indebtedness, as some have tried to suggest. Instead, it will constrain the resources available to the very institutions that lead the nation in reducing, if not eliminating, the costs for low- and middle-income students, and will impede the efforts of other institutions striving to grow their endowments for this very purpose.

At the same time, the new tax establishes a precedent that threatens all charities. This is not simply an extension of policy from private foundations to colleges and universities. Colleges and universities are entirely unlike those private foundations that are subject to an investment income tax. Only non-operating foundations – which carry out their missions mainly through grant making – are required to pay an excise tax. Where foundations have their own operations, like an art museum or library, they are exempt from taxation. Colleges and universities, by definition and like other public charities, have significant operations, and that is to the benefit of us all.

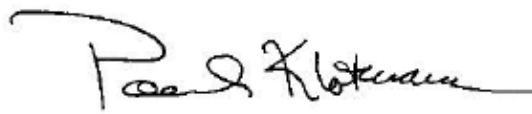
Taxing college and university resources will reduce not just these resources, but also the impact of our institutions, and the impact of our students. We will each have less to give in aid, less for research and less to support public engagement in the lives of our communities.

We urge you to revisit this misguided policy in the near term and look forward to working with you to advance the goals of access, affordability and success for students across the country.

Sincerely,



Biddy Martin  
President  
Amherst College



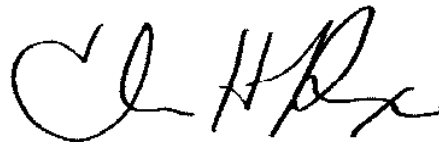
Paul Klotman  
President and CEO  
Baylor College of Medicine



Stephen R. Briggs  
President  
Berry College



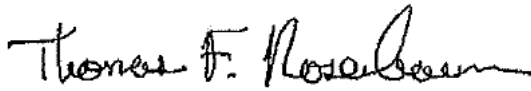
Clayton S. Rose  
President  
Bowdoin College



Christina H. Paxson  
President  
Brown University



Kimberly W. Cassidy  
President  
Bryn Mawr College



Thomas F. Rosenbaum  
President  
California Institute of Technology



Hiram E. Chodosh  
President  
Claremont McKenna College



David A. Greene  
President  
Colby College



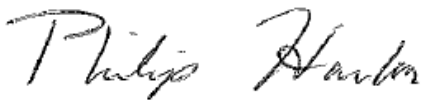
Jill Tiefenthaler  
President  
Colorado College



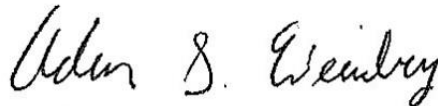
Laura Sparks  
President  
The Cooper Union for the  
Advancement of Science and Art



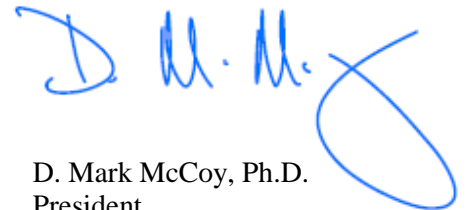
Martha E. Pollack  
President  
Cornell University



Philip J. Hanlon  
President  
Dartmouth College



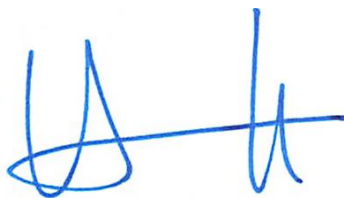
Adam S. Weinberg  
President  
Denison University



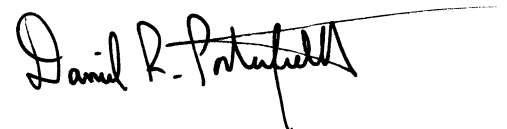
D. Mark McCoy, Ph.D.  
President  
DePauw University



Vincent E. Price  
President  
Duke University



Claire E. Sterk  
President  
Emory University



Daniel R. Porterfield, Ph.D.  
President  
Franklin and Marshall College

Raynard S. Kington  
President  
Grinnell College

David Wippman  
President  
Hamilton College

Drew Gilpin Faust  
President  
Harvard University

Kimberly W. Benston  
President  
Haverford College

Dennis S. Charney, MD  
Anne and Joel Ehrenkranz Dean,  
Icahn School of Medicine at Mount Sinai  
President for Academic Affairs,  
Mount Sinai Health System

Ronald J. Daniels  
President  
Johns Hopkins University

Joseph W. Polisi  
President  
The Juilliard School

L. Rafael Reif  
President  
Massachusetts Institute of Technology

John R. Raymond, Sr., MD  
President and CEO  
Professor of Medicine  
Medical College of Wisconsin

Laurie L. Patton  
President  
Middlebury College

Morton O. Schapiro  
President  
Northwestern University

G. Gabrielle Starr  
President  
Pomona College



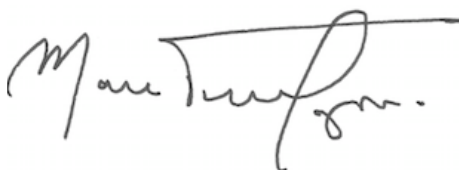

Christopher L. Eisgruber  
President  
Princeton University



M. Craig Barnes  
President  
Princeton Theological Seminary



David W. Leebron  
President  
Rice University



Kathleen McCartney  
President  
Smith College

Marc Tessier-Lavigne  
President  
Stanford University



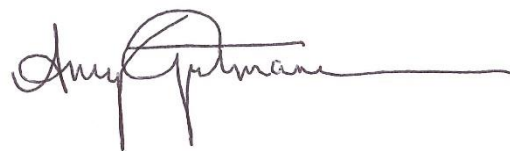
Valerie Smith  
President  
Swarthmore College



Danny J. Anderson  
President  
Trinity University



Robert J. Zimmer  
President  
University of Chicago



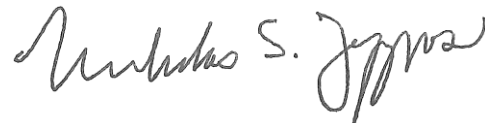
Amy Gutmann  
President  
University of Pennsylvania



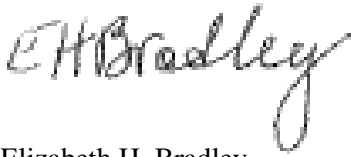
Rev. John I. Jenkins, C.S.C.  
President  
University of Notre Dame



Ronald A. Crutcher  
President  
University of Richmond



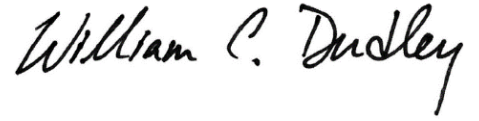
Nicholas S. Zeppos  
Chancellor  
Vanderbilt University



Elizabeth H. Bradley  
President  
Vassar College



Gregory D. Hess, Ph.D.  
President  
Wabash College



Will Dudley  
President  
Washington and Lee University



Mark S. Wrighton  
Chancellor  
Washington University in St. Louis



Paula A. Johnson  
President  
Wellesley College



Protik K. Majumder  
Interim President  
Williams College



Peter Salovey  
President  
Yale University